

[AIRPORT INDUSTRIA CITY IMPROVEMENT DISTRICT]

5 YEAR BUDGET AS PER BUSINESS PLAN

	2020/21	2021/22	2022/23	2023/24	2024/25
INCOME	R	R	R	R	R
Income from add. Rates	-5 047 201	-5 441 146	-5 868 636	-6 322 244	-6 821 213
Other: Specify	100.0%	100.0%	100.0%	100.0%	100.0%
	0.0%	0.0%	0.0%	0.0%	0.0%
TOTAL INCOME	-5 047 201	-5 441 146	-5 868 636	-6 322 244	-6 821 213
	100.0%	100.0%	100.0%	100.0%	100.0%
EXPENDITURE	R	R	R	R	R
Employee Related	596 000	644 300	696 500	753 800	814 100
Salaries and Wages	410 000	443 000	480 000	520 000	560 000
PAYE, UIF & SDL	120 000	130 000	140 000	150 000	164 000
Allowances: Locomotion	18 000	19 000	21 000	23 000	25 000
COIDA	3 000	3 300	3 500	3 800	4 100
Bonus	45 000	49 000	52 000	57 000	61 000
Core Business	4 070 000	4 396 000	4 754 000	5 127 000	5 540 000
Cleansing services	770 000	832 000	900 000	970 000	1 050 000
Environmental upgrading					
Law Enforcement Officers / Traffic Wardens					
Public Safety	3 300 000	3 564 000	3 854 000	4 157 000	4 490 000
Public Safety - CCTV monitoring					
Public Safety - CCTV - Leasing of cameras					
Social upliftment					
Urban Maintenance					
Depreciation	127 085	125 912	122 377	122 377	122 377
Repairs & Maintenance	0.0%	0.0%	0.0%	0.0%	0.0%
Interest & Redemption	0.0%	0.0%	0.0%	0.0%	0.0%
General Expenditure	102 700	111 700	119 700	129 400	140 100
Accounting fees	16 000	17 500	18 700	20 000	22 000
Administration and management fees					
Advertising costs					
Auditor's remuneration					
Bank charges	3 000	3 300	3 500	3 800	4 100
Books, periodicals & subscriptions					
Catering & Food					
Communication					
Computer expenses	15 000	16 200	17 500	19 000	20 500
Conferences & seminars - International					
Conferences & seminars - National					
Contingency / Sundry	15 000	16 200	17 500	19 000	20 500
Donations					
Insurance	10 000	10 800	11 500	12 600	13 600
Lease rental on equipment					
Marketing and promotions					
Meeting expenses	8 200	9 000	9 600	10 300	11 200
Minor tools & equipment					
Motor vehicle expenses					
Office cleaning costs					
Office rental	6 000	6 500	7 000	7 500	8 100
Office security					
Postage & courier					
Printing / stationery / photographic	3 500	3 800	4 100	4 400	4 800
Protective clothing					
Rates & Service Accounts (only CCT)					
Refreshments and Teas	5 000	5 400	5 800	6 300	6 800
Secretarial duties					
Telecommunication	21 000	23 000	24 500	26 500	28 500
Training					
Travel & subs - International					
Travel & subs - National					
Utilities (not CCT)					
Projects	-	-	-	-	-
Provide Detail					
Provide Detail					
Provide Detail					
Provide Detail					
Provide Detail					
Capital Expenditure (PPE)	-	-	-	-	-
CCTV / LPR Cameras					
Computer Equipment					
Fence / Wall					
Office Equipment					
Office Furniture					
Plant and Equipment					
Vehicles					
Other: Specify					
Other: Specify					
Bad Debt Provision 3%	151 416	163 234	176 059	189 667	204 636
	3.0%	3.0%	3.0%	3.0%	3.0%
TOTAL EXPENDITURE	5 047 201	5 441 146	5 868 636	6 322 244	6 821 213
	100.0%	100.0%	100.0%	100.0%	100.0%
(SURPLUS) / SHORTFALL	-	-	-	-	-
GROWTH: EXPENDITURE	N/A	7.8%	7.9%	7.7%	7.9%