

AIRPORT INDUSTRIA CITY IMPROVEMENT DISTRICT BUSINESS PLAN

01 JULY 2025 – 30 JUNE 2030



Securing Your Business Environment

This business plan is available at www.airportcid.co.za

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A. MOTIVATION

Introduction

Airport Industrial area supports a business mix, including some light industries, industrial parks, workshops, cold storage, courier businesses, import and export.

With the establishment of Airport Industria City Improvement District (AICID) on 1 July 2004, a steering committee (management body) was established to provide supplementary and enhanced public safety, urban maintenance, and urban cleaning services in close cooperation with the various City Departments.

The property owners in Airport Industria pay an additional rate to fund supplementary and enhanced municipal services as set out in this business plan. The supplementary and enhanced municipal services include the provision of additional public safety, cleaning services, maintenance, upgrading of the urban public environment and infrastructure and social services that addresses social issues in the area.

The AICID installed 52 cameras since 2023 which is monitored by the security service provider. Painting of road traffic markings and road traffic signage is undertaken by the AICID once a year. Perimeter fencing is repaired on an ongoing basis as well as bush clearing twice a year. The AICID repaired 172 potholes since 2023 and erected and funded a direction board with a street map to assist visitors.

With its fifth term renewal forthcoming, the AICID is positioning itself to address the ongoing issues impacting the area, noting that further developments in the area will increase the potential for urban infrastructure damage, littering and increased opportunities for crime that may impact the entire area. In light of these challenges, the AICID aims to continue to motivate property owners to enhance their investments and work closely with the AICID and the City of Cape Town.

The budget will be dedicated to the specific area only and will be spent in accordance with the approved Business Plan. The cost of the additional services allows individual property owners to benefit from a well-managed business node including a shared sense of communal pride, safety and social responsibility. The success of AICID has made the undertaking of delivering on our mandate in making AICID a sought-after area.

Advantages of the City Improvement District

- The AICID has helped to enhance the environment and strengthen investor confidence. Investors are keen to invest in Airport Industria
- The AICID offers a safe and clean environment for all workers.
- The AICID supports business investments.
- The AICID provides enhanced and supplementary municipal services.
- The AICID's approach is holistic.
- The AICID has helped to create a positive identity for the area.
- The AICID is managed by a Board of Directors, made up by Property Owners in Airport Industria. The Board of Directors were also selected by the Property Owners.

Name of CID: Airport Industria City Improvement District (AICID)
 Contact Person: Mr. Anthony Healey
 Contact Telephone No: (021) 386 8403
 Commencement Date: 01 July 2004
 Municipality: City of Cape Town

Auditor: Low and Shreiber Chartered Accountants
 Accountant: Niel Mc Murray

Directors Contacts name:	E-mail address:	Company:	Portfolio:
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Neil Mc Murray	dneilmac@gmail.com	The Plus Forty Trust	Treasurer Capital Projects Marketing Company Secretary

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Guy De La Porte	guy@airportproperty.co.za	Airport Property	Security
Charl Von During	carl@zygon.co.za	Zygon	Infrastructure

AICID Geographic Area

Boundaries of proposed AICID

Eastern Boundary: Borchards Quarry Road (Intersections: Montreal Drive, Michigan Street, Airport Approach Road, Bahrairie Street)

Southern Boundary: N2 (Intersections: Airport Approach off Ramp N2 Outbound, N2 Borchards Quarry Road off Ramp)

Northern Boundary: Robert Sobukwe (Inter Sections: Borchards Quarry, Pallotti Road)

West Boundary: King Air Park (Intersections: King Air Boulevard, Pallotti Road)



THIS MAP WAS COMPILED BY:

CORPORATE GIS
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 Date: 6th September 2024



Making progress possible. Together.

Please Note:
 - Every effort has been made to ensure the accuracy of information in this map at the time of publication.
 - The spatial data portrayed in this map is as current, accurate and complete as provided by the various line departments responsible for the maintenance of these datasets.
 - The City of Cape Town accepts no responsibility for, and will not be liable for, any errors or omissions contained herein.



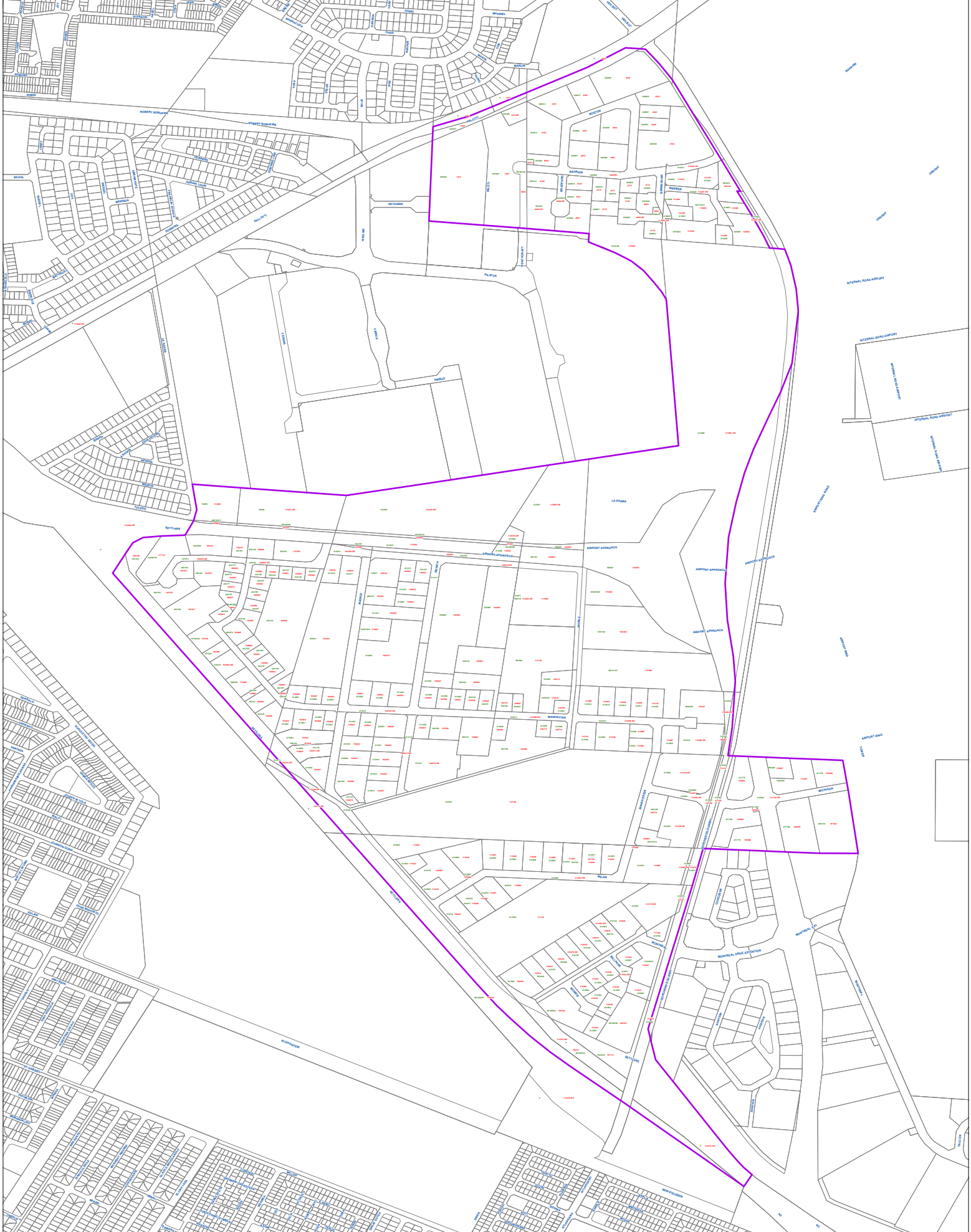
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Transverse Mercator Projection,
 Central Meridian 19° East,
 WGS84 Ellipsoid using the
 Harlebee#stoeK94 Datum

AIRPORT INDUSTRIA

City Improvement District



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CITY OF CAPE TOWN
ISIXEKO SASEKAPA
STAD KAAPSTAD

Making progress possible. Together.



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Meters

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Transverse Mercator Projection,
Central Meridian 19° East,
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AIRPORT INDUSTRIA

City Improvement District

AICID vision

- Transform Airport Industria into a sought after and preferred industrial area.
- Create an environment that cares and values the safety and security of all.
- Establish a credible industrial area that is tolerant, well governed and trusted by the community.

AICID mission

Strive for continuous improvement by:

- Creating and maintaining a clean public environment for all.
- Maintaining a safe public environment.
- Improving / maintaining the AICID infrastructure.
- Assisting with social issues where and when needed.
- Promoting environmental awareness.

AICID goals

- Implement actions as set out in the business plan.
- To create an environment for the Industrialists to pursue their business as well as for the broader community.
- Establish a good working relationship between the AICID and other stakeholders to improve the area.
- Ensure that AICID is legally compliant.

The core values of the AICID

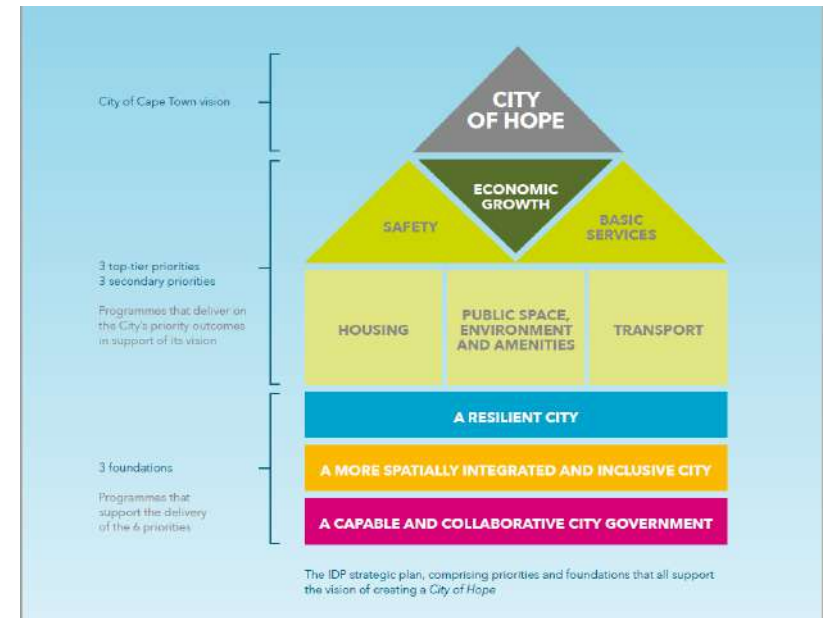
- **Transparency & Accountability:** to be achieved through submission of annual reports and Audited Financial statements to the effected community.
- **Effective community participation** in members' meetings of the AICID, by timeous notification of meetings and encouragement of engagements.
- **Publication of relevant documentation** online and circulation for everyone's cognizance, by means of monthly newsletters and website updating.

Consistency with Integrated Development Plan (IDP)

Introduction

The IDP of the City rests on 3 foundations, 3 second-tier priorities and 3 top-tier priorities. Together this supports the vision for the City of Cape Town's City of Hope. The IDP is based on the City's 16 objectives linked to its priorities and foundations. The AICID's supplementary and enhanced municipal services are consistent with the City's IDP objectives with specific reference to the following programmes:

- **Safety.** The Public Safety plan supports effective visible policing and patrolling with Law Enforcement Agencies to make industrialists safer and this is supported using technology such as CCTV. The AICID ensure that good partnerships and crime intervention initiatives are implemented as noted in Objective 5 and 6 of the IDP.
- **Economic Growth.** The AICID is working towards the continuous development and improvement of the urban environment through public safety, cleaning, urban management, and social initiatives, all aimed at safeguarding and growing the existing businesses and economic opportunities thereby maintaining and creating employment opportunities. A well-maintained and managed area stimulates investment and AICID therefore, directly supports further economic growth.
- **Cleaning and the environment.** The AICID urban cleaning, maintenance plan supports the objectives of a sustainable environment, specifically aimed at the public space and amenities of the city, creating safe, quality public spaces whilst supporting environmental sustainability. The cleaning activities provided as a supplementary service further enhances the basic services provided by the City.
- **Urban Maintenance.** The AICID urban maintenance work also supports Objective 13 in the IDP through the maintenance of road and associated infrastructure thereby creating a better environment for pedestrians and motorist.
- **Social Development.** The AICID supports the City's Social Upliftment Strategies to find solutions for social development, which includes supporting individuals to move from the street into places of safety, support NGOs that provide social services and where possible create employment opportunities.



Each of these priorities and objectives are considered within each of the main service areas of the AICID business plan and highlighted in each section.

Proposed Services and/or Projects

The AICID will continue addressing the following:

- a) Management of the AICID operations.
- b) Public safety and security measures in public areas.
- c) Cleaning and maintenance in public areas.
- d) In cooperation with the relevant City of Cape Town departments, actions will be taken to address and monitor urban management issues related to the public infrastructure in the AICID;
- e) Marketing and promotional efforts will be undertaken to promote the AICID as a well-managed and functioning business node.
- f) Social assistance within and surrounds of AICID by e.g. distributing a 1000 loafs of bread to schools and soup kitchens as donations weekly, winter clothing, etc.

Improving Public Safety

The AICID will continue to improve its comprehensive and integrated public safety plan for the area in conjunction with an appointed service provider.

- Ensure that good working relationships with SAPS, Law Enforcement and Traffic are established and maintained
- Local Community and Crime Forum meetings are scheduled to discuss trends and share intelligence regarding public safety
- Arrange joint operations with SAPS and other Law Enforcement Agencies
- Other existing security services in the area
- City of Cape Town Safety and Security Directorate

Public Safety Officers (PSO)



Two dedicated patrol vehicles co-branded with both the logos of the AICID and the service provider with two officers for 12-hour day and night shift is provided. The PSOs do visible patrolling 24/7 while being connected to a radio communication network.

The AICID Public Safety Service strives to maintain a safe working environment by being pro-active and assisting in fighting crime. Preventative measures are in place. Short/Medium/Long term strategic operational plans are discussed and implemented.

The public safety patrol officers serve as additional “eyes and ears” for local law enforcement agencies. They are well known to all industrialists and in most cases the first point of contact due to their brightly branded bibs. They are familiar with the area, and ensure the safety of all workers and visitors. Working with local SAPS they are continuously updated by attending Crime Forum meetings, thus updated on neighbouring threads, drugs and gangster operations.

An improvement in our surroundings is definitely noted, potential offenders no longer have a “free run” of the area. Crime in the area is largely under control thus maintaining a safe secure environment.

The PSOs offer standby duties to staff working late or coming to work early. They have proven to be very successful in the execution of their duties. Ongoing security training is offered to all PSO as well as First Aid Training and Emergency evacuation procedures.



We will continue to focus on fighting crime during the next 5 years, thus ensuring public and workers safety and securing of business assets. The one Security Mobile Trailer is parked at different locations every day and provides a sense of security for people and is also utilised as an information kiosk.

In general, crime has a negative impact on business sentiments. These are typically crimes that directly and negatively influence the attraction to and perception of safety in the area and significantly detract from the business opportunities in the area.



Public Safety Plan

- Two Public safety officers operating.
- Two vehicles patrolling the area 24/7.
- Radio communications network.
- Outsourced CCTV monitoring.
- CCTV camera network comprising of License Plate Recognition (LPR) Static and PTZ.

Assistance from the City of Cape Town

The AICID will further enhance its public safety initiative through close cooperation with the Safety and Security Directorate of the City of Cape Town to link in with their initiative to support a safer public environment.

CCTV Surveillance Project

During 2023 the AICID installed CCTV cameras in Airport Industria comprising of Licence Plate Recognition (LPR) Static and PTZ. CCTV monitoring is outsourced.



In a first phase 23 cameras were installed throughout the area and another 25 is currently in the process of being rolled out. The cameras assist in acting as a deterrent and assist in the monitoring of areas. The AICID is in the process of installing additional CCTV cameras to cover all the streets in Airport Industria.

The budget and business plan also incorporates the continuation of the CCTV surveillance programme and the cost of the proposed public safety service during the five-year term.

Operational Security Forum

In order to facilitate an integrated approach, the AICID will continue to participate in the safety and security forum in association with the appointed security service provider. These actions will include coordination and cooperation with:

- The South African Police Service (SAPS)
- Local Community Policing Forums
- Other existing security services in the area
- City of Cape Town Safety and Security Directorate
- Community organisations
- Other stakeholders

This forum encourages the involvement of members of the AICID, property owners, tenants, businesses and representatives of the above-mentioned organisations. Operational and response protocols are governed and decided upon at an operational forum convened to oversee safety and security initiatives within the area. This forum serves to share pertinent crime information as well as trends or emerging threats. The forum should ideally be attended by the Stakeholder groups:

- The preferred private security service provider – employed by AICID
- The cleansing supervisor of the AICID
- The local SAPS Commander
- Metropolitan Police Services
- Law Enforcement Services
- Traffic Services

- A representative of the Community Policing Forum and Neighbourhood Watch
- Representatives of other private security companies operating within the area.

Perimeter security and security applications

Public Safety in line with objective 6 of the IDP in terms of a holistic crime prevention program. Existing property owners and businesses should be encouraged to improve existing security measures on their property.

The PSOs may only operate in the public space.

The cost of the proposed public safety service during the five-year term is summarized below.

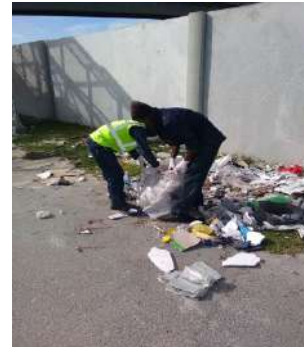
Description	Year 1	Year 2	Year 3	Year 4	Year 5	Total expenditure
Public Safety	R3 200 000	R3 435 000	R3 700 000	R3 900 000	R4 170 000	R15 525 000
CCTV Monitoring	R145 000	R160 000	R175 000	R190 000	R220 000	R890 000
Total	R3 345 000	R3 595 000	R3 875 000	R4 090 000	R4 390 000	R16 415 000

Maintenance and Cleansing

The AICID provides supplementary and enhanced cleaning and maintenance services required in the area. The AICID appointed the services of an independent public service provider to attend to additional cleaning services required in our area.

The cleaning service will be executed by using eight dedicated workers operating in Airport Industria area on a daily basis, five days a week, on an eight hourly shift. The cleaning staff work with CID branding bibs sponsored by the cleaning service provider. The cleaning staff attend to the following:

- picking up of litter
- sweeping the streets
- cleaning storm water canals
- cutting the lawn on verges
- remove weeds from verges
- remove illegal posters and graffiti from non-municipal infrastructure



Urban infrastructure will be improved by:

- Continue to identify and report and monitor the status of public infrastructure such as roads, pavements, streetlights, road markings and traffic signs.
- Coordinating actions with the relevant City of Cape Town's departments to address infrastructure defects. This will be done through specific liaison with departments and officials in addition to the reporting and monitoring of repairs identified by the CID Manager.
- As a base level of repair and reinstatement has been achieved, the AICID team will implement local actions to correct minor issues.

In addition, the urban management team will in consultation with the relevant City Departments assist with:

- Painting of road markings and correction of road signs.
- Kerb, bollard and paving reinstatements.
- AICID has a signed MOA with roads and infrastructure management in order to conduct certain functions as per above.



Dumping of rubble and garden waste is still a major challenge, but this is addressed on a daily basis by the AICID cleaning team.

Black wheelie bins are collected by the City once a week.

Green Litter bins placed in the area by the City are cleaned on a daily basis by the AICID cleaning team.

The cleansing and maintenance services as planned are in support of Objective 9 of the IDP for a healthy and sustainable environment. It is also in support of the delivery of enhanced and supplementary municipal services in support of the City of Cape Town, and processes of ensuring that waste materials do not enter drainage systems and the efforts to recycle collected waste supports this priority. This is in line with Objective 4 of the IDP (Well managed and modernised infrastructure to support economic growth) specifically objective 4.7 promoting cleanliness and addressing illegal dumping. AICID will work closely with the City regarding solid waste objective 4.5 (excellence in waste service delivery programme) and 4.6 (waste minimisation and recycling program).

The general perception of property and business owners is that a clean working environment is of utmost importance; therefore, our cleansing team is hard at work and ensure that workers work in a clean working environment.

On a daily basis the AICID submits photos to the City's relevant line departments on all safety hazards and maintenance whose attends to general maintenance and improvements. Continued interaction and liaison with the City takes place on a regular basis to develop urban management solutions.

Potholes have been a continuous problem over the past years. The degrading of the road surface has not done potholes any justice even after being repaired. The perception of both property and business owners is that the roads infrastructure is degrading in Airport Industria and needs to be re-tarred.

The AICID signed a Memorandum of Agreement (MOA) with the City to repair potholes in the road reserve. The AICID have repaired 172 potholes to date and this is an ongoing process to be continued in the next 5-years.



The AICID in agreement with the City has been repainting the road traffic markings and road traffic signs. This is done as signage worsens and is no longer visible for road users.



The budget for the provision of cleaning and urban maintenance services is R 1,080 000 or 13.1% of the annual budget of Year 1 of the Business Plan. The cost of the proposed Maintenance and Cleansing service during the five-year term is summarized below.

Description	Year 1	Year 2	Year 3	Year 4	Year 5	Total expenditure
Maintenance and Cleansing	R 1,080 000	R 1,166 400	R 1,260 000	R 1,360 000	R 1,468 800	R 6,335 200

Environmental Development

The Environmental Development aspect of the business plan also focuses on beautifying our urban landscape. We understand that a green and pleasant environment enhances the quality of life for our businesses and users of our area. To this end, we plan to invest in planting trees and creating potted gardens throughout the CID and to also maintain existing projects such as the “adopt a spot” initiative. This initiative not only adds to the visual appeal of the community but also brings numerous environmental benefits such as improved air quality, reduced urban heat island effects, and increased biodiversity.

The AICID is working towards the continuous development and improvement of the urban environment through public safety, cleaning, urban management and social initiatives, all aimed at safeguarding and growing the existing businesses and economic opportunities.

The cleaning, urban management services and environmental development as planned are also in support of the delivery of basic services and processes of ensuring that waste materials do not enter drainage systems and the efforts to recycle collected waste supports this priority. This is in line with the Objective 4 of the IDP (Well-managed and modernised infrastructure to support economic growth) specifically objective 4.7 promoting cleanliness and addressing illegal dumping. The AICID will work closely with the City regarding solid waste objective 4.5 (excellence in waste service delivery programme) and 4.6 (waste minimisation and recycling program).

Polyphagous shot hole borer (PSHB) beetle

Since 2017, when the first report was received in South Africa of the tiny but seemingly invincible polyphagous shot hole borer (PSHB) beetle, also known as the tree-killing beetle, thousands of trees have died or had to be cut down in urban areas, native forests and more recently in fruit crops. It has been found that a number of susceptible species in Cape Town were in the southern suburbs. With 65 million urban trees at risk of dying in cities over the next three decades, unless the situation is controlled, the AICID undertakes to notify the City if an infestation is detected in the area.

POLYPHAGOUS SHOT-HOLE BORER

WHAT IS A POLYPHAGOUS SHOT-HOLE BORER (PSHB)?
PSHB is a tiny invasive black beetle from Asia. It is smaller than a sesame seed but can have a devastating effect on trees.

HOW DOES THE POLYPHAGOUS SHOT-HOLE BORER AFFECT TREES?
The beetle tunnels into trees and lines the tunnels with fungus. The tunnelling and fungus kills the tree by obstructing the flow of water and nutrients through its vascular system.

PROTECT THE TREES IN ALL OUR NATURE RESERVES FROM THIS BEETLE BY:

- Only using firewood sold inside the reserve.
- Only bringing in and using eco-logs or charcoal as an alternative to wood to make fire.
- Not moving firewood to another location.

Report any signs of Polyphagous Shot-Hole Borer to pshb@capenature.co.za

@capenature1 @capenature /capenature1 #ProtectBiodiversity #LoveNature CapeNature

Social and Economic Development

The AICID has small budget for social responsibility but manages this aspect through donations from business owners. The following will continue to be addressed in the next 5-year term:

1. Toy for Joy / Christmas Hamper
2. 1000 loafs of bread to be donated to schools and soup kitchens
3. Winter Clothing Project to be donated to schools, soup kitchens and those in need.

The social issues of the entire City of Cape Town area are varied and complex and no single plan or approach will adequately address these issues. The AICID will coordinate social intervention actions with the various NGO's and social improvement organisations in the area to assist in the development of a comprehensive strategy for addressing social issues in conjunction with the City of Cape Town,

all relevant social welfare organisations and institutions. The AICID management will assist to facilitate and monitor the strategy and implement social rehabilitation. Social intervention and development can only be achieved by offering unemployed and/or homeless people an alternative.

Through the development of pro-active programmes to create work opportunities for homeless people, certain NGOs have presented the opportunity to direct their work programmes to include cleaning and maintenance services to CIDs. These partnerships between CIDs and NGOs create a more cost-effective approach to the provision of a supplementary service to the municipal cleaning services when large area clean-ups or specific maintenance tasks are required. It is therefore suggested that in addition to the permanent maintenance team a social work programme is used to deploy previously homeless people from NGOs for specific clean-up projects in the AICID area. This plan depends on close cooperation with NGOs and the City of Cape Town's social intervention strategy through which a small number of individuals can be identified to be re-integrated into society through gainful employment. The social upliftment programmes as planned is in support of the IDP Social Development objectives. The AICID supports the City's Social Upliftment Strategies to find lasting solutions for social development, which includes supporting individuals to move from the street into places of safety, support NGOs that provide social services and where possible create employment opportunities. This is in support of Objective 15 (Building a more spatially integrated and inclusive City).

The cost of the proposed Social and Economic Development service during the five-year term is summarized below.

Description	Year 1	Year 2	Year 3	Year 4	Year 5	Total expenditure
Social and Economic Development	R 40 000	R 44 000	R 48 000	R 53 000	R 58 000	R 243 000

Communication

The focus will be on communicating with the members, businesses and property owners of the AICID by:

- Maintaining an informative website.
- Distributing flyers and/or newsletters reflecting the initiatives and successes of the AICID.
- Promoting the AICID amongst the local businesses and industries.
- Promote community pride through the initiatives of the AICID in making the area cleaner and safer.
- Promoting the AICID through high visibility branding on the patrol vehicles.
- Promoting the AICID through high visibility uniforms with AICID branding for the patrol officers and maintenance workers.

Property Owner Supported Projects

Encourage property owners with the financial means to contribute beyond their additional Municipal Property Rates to the AICID to support various additional initiatives such as:

- Donation of infrastructure for the deployment of CCTV cameras on properties in strategic locations.
- Job creation and skills development opportunities.
- Funding of voluntary additional services including landscaping of public spaces through an “adopt a spot” initiative.
- Funding of additional public safety patrols in the public area.
- Funding for the contracting of City of Cape Town Law enforcement officers.
- Donation of supplies and equipment for the operations of the AICID such as uniforms, branding, signage and cleaning equipment.

5-Year Budget of the AICID

The detailed 5-year budget for the implementation and operations of the AICID is set out in Part C. It reflects the identified needs of the AICID operations in a cost effective manner as possible. Income in the form of additional rates will be derived from all eligible property owners in the area and this attracts VAT.

Should property owners receive partial or full relief in respect of rates they would enjoy full exemption from payment of any AICID additional property rates. It is however incumbent on the property owner to seek such relief from the City under the City's Rates Policy.

Financial Impact of the CID

The 5-year budget for the implementation and operations of the AICID is set out in Part C. It reflects the identified needs of the AICID operations in as cost effective a manner as possible for envisaged supplementary and related services and actual costs of operation.

The Expenditure Budget for each year of the Business Plan:

Year	Total Expenditure	REVENUE (Funding Source Additional Rates)	REVENUE (Other Funding Source E.g. Accumulated Surplus / Donations / Sponsorship / Parking etc.)	% INCREASE IN ADDITIONAL RATES REQUIREMENT
1	8 213 225	6 588 225	1 625 000	-5.7%
2	8 761 369	7 176 369	1 585 000	8.9%
3	9 350 327	7 715 327	1 635 000	7.5%
4	9 849 141	8 159 141	1 690 000	5.8%
5	10 440 533	8 695 533	1 745 000	6.6%

In line with the City`s CID By-law, the Management Body is required to prepare a proposed annual budget for each successive financial year by the date and in the format required by the Executive Director based on the specific needs of the area as set out in the Business Plan. The budget is funded by an additional property rate levied on the municipal valuation of all properties within the CID boundary. Additional rates attract VAT @ 15%.

The AICID has a signed finance agreement with the City of Cape Town.

The property rate is calculated by the City annually during the City`s budget process. The additional rate is expressed as a Rand-in-the-rand and is calculated by dividing the budget total with the total municipal valuation of properties in the CID. The impact on individual property owners in the outer years of the CID term may vary due to valuation fluctuations caused by successful valuation objections, subdivisions, new developments, court amendments, implementation of a new General Valuation or Supplementary Valuation causing the CID budget to be spread over an increased or reduced total municipal valuation base.

The CID By-law allows for differentiated additional rates between categories of ratable property and as such a non-residential additional rate is applicable in the CID, as there are only business properties within the CID geographical location and no residential units. Property owners who receive a full or partial rates rebate will not pay additional rates. Should property owners receive partial or full relief in respect of rates they would enjoy full exemption from payment of any AICID additional property rates. It is however incumbent on the property owner to seek such relief from the City under the City's rates policy.

Property owners who receive a full or partial rates rebate will not pay additional rates.

The budget and additional rates` are approved by Council with the City`s budget and is applicable over a financial year, which starts on 1 July.

Individual contributions for residential and non-residential properties can be calculated as follows:

Municipal valuation x R 0. XXXXXX = Annual contribution (VAT excl.) – Note: R 0. XXXXXX represents the approved ID additional property rate.

Annual contribution (VAT excl.) ÷ 12 = Average monthly contribution (VAT excl.)

Average monthly contribution (VAT excl.) x 1.15 = Average monthly contribution (VAT incl.)

Proposed Management Structure

The AICID is managed by a board of directors, elected by the members of the Airport Industria City Improvement District NPC (AICID). A Board of Directors consists of property owners within the AICID and a political representative from the City of Cape Town attending Board Meetings as an observer. The Board manages a Non-Profit Company (NPC), which is responsible for the management of the AICID, within the framework of the approved AICID business plan and oversees the implementation thereof.

Elected Board members take responsibility for the various portfolios in the company and regular board meetings allow the directors to review current operations and apply corrective measures as required.

The Board can appoint service providers and staff to manage the day-to-day operations within the AICID. The supplementary and enhanced municipal services provided by the AICID should represent the actual needs of the area according to the vision of the property owners of the area. The services provided are decided upon by the property owners as CIDs are property-owner driven. The AICID is managed by AICID manager appointed by the Board and will oversee the day-to-day delivery of the additional services according to the Business Plan.

All of the above is subject to monitoring and oversight by various departments in the City of Cape Town. The CID Branch also advises, monitors, oversees and provides guidance on administrative, financial, operational and governance compliance.

An Annual General Meeting (AGM) is held every year to review the performance of the CID and to confirm the mandate of the members. The budget and implementation plan for the next year is also presented and discussed for approval at the AGM. The AGM also provides the opportunity to elect new directors to serve on the board of the NPC.

Permissible Amendments to the Business Plan

If, at any time, it was decided that the geographical boundaries of AICID needed to change or any other material change to the business plan, then such change would need to go through a formal process as required in terms of section 26 of the CID By-law.

If additional services are required, stemming from collaboration with City departments, which are not specified in the motivation report but deemed supplementary and enhanced municipal services, the business plan can be amended without further consent by submitting a request to the City in terms of section 25 of the CID By-law as long as it is not material.

The AICID signed a Memorandum of Agreement with the Roads Infrastructure Management (RIM) Department, who is responsible for the management and maintenance of all road infrastructure assets falling under the auspices of the Urban Mobility Directorate. This agreement allows the AICID to seek permission to provide enhanced maintenance tasks related to road infrastructure.

There are currently no other plans to investigate or explore significant changes to the strategy or operations of the AICID and therefore no other such actions are noted here.

Should any significant changes be required, such changes will be subject to approval of the members of the AICID at an Annual or Special General Meeting.

List of all Rateable Properties within the CID

A list of all the ratable properties within the AICID is attached as Annexure A.

	<p>AIRPORT INDUSTRIA CITY IMPROVEMENT DISTRICT (AICID)</p> <p>5 YEAR IMPLEMENTATION PLAN</p> <p>1st July 2025 to 30th June 2030</p>
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MANAGEMENT AND OPERATIONS											
NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
1	Appointment of relevant service providers	Appointment of appropriately qualified service providers	Year 1			→			Manager and Board	Operational	Service providers to be appointed by means of a well documented fair, equitable, transparent and competitive process. Review service provider appointment in last year of contract period by means of a well documented fair, equitable, transparent and competitive process.
2	Appointment of suitably qualified staff	Appointed suitably qualified staff	Year 1	→					Manager and Board	Operational	Well documented recruitment and selection process. For contracted staff, review staff contracts in last year of contract period.
3	Appoint an auditor	IRBA registered auditor appointed	Year 1	→					Manager and Board	Operational	IRBA registered auditor appointed at the AGM.
4	Board meetings	Bi monthly board meetings	bi monthly	6	6	6	6	6	Manager and Board	Annual Report	Quorum of directors present at every meeting. Feedback per portfolio. Keep minutes and file resolutions.
5	Monthly Progressive Income and Expenditure Report to CCT	Submit reports to the CID Branch by 15th	Monthly	12	12	12	12	12	Manager	Operational and Board	Refer to Finance Agreement. Submit reports to the CID Branch. Board to track budget implementation and institute corrective measures when required.
6	Audited Annual Financial Statements	Unqualified Audited Annual Financial Statements	Annually	1	1	1	1	1	Manager and Board	Board, Operational and Annual Report	Annual Financial Statements audited and signed by nominated Directors.
7	Submit Annual Financial Statements to City	Signed Annual Financial Statements submitted to City	Annually	1	1	1	1	1	Manager	Operational	Signed AFS submitted to the CID Branch by 31 August of each year.

NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
8	Review arrears list	Report arrears to board	Quarterly	4	4	4	4	4	Manager	Operational	Board Members in arrears cannot participate in meetings and members in arrears cannot participate in AGMs.
9	Annual feedback to members at AGM	Host legally compliant AGM	Annually	1	1	1	1	1	Manager and Board	Board	Host successful AGM before 31 December.
10	Submit Annual Report and Annual Audited Financial Statements to Sub-council(s)	Submit AFS and annual report to Subcouncil within 3 months of AGM.	Annually	1	1	1	1	1	Manager and Board	Operational	Submit proof of submission to CID Branch.
11	CIPC Compliance • Annual Returns	Submit Annual Returns to CIPC within 30 business days of company registration date	Annually	1	1	1	1	1	Manager and Board	Operational	Submit proof of submission to CID Branch.
12	CIPC Compliance • Directors change • Auditors change • Company Secretary	Submit amendments to CIPC within 10 business days of the change	Ongoing	→	→	→	→	→	Manager and Board	Operational	Submit proof of submission to CID Branch.
13	Manage and monitor the service request process	Complete daily reports of service requests and monitor outstanding issues	Monthly	12	12	12	12	12	Manager and Board	Operational	Follow up with sub-council in respect of outstanding service requests
14	Participate in the review / development of the City's Integrated Development Plan	Annual submissions to Subcouncil Manager	Annually	1	1	1	1	1	Manager and Board	Operational	October to February of every year.
15	Participate in the City's Capital and Operating Budgets process	Annual submissions to Subcouncil Manager.	Annually	1	1	1	1	1	Manager and Board	Operational	By September of each year.
16	Maintain NPC membership	Up to date NPC membership register	Ongoing	→	→	→	→	→	Manager and Board	Operational	Maintain up to date membership list on website.
17	Submit an extension of term application	Submit a comprehensive extension of term application for approval by the members and the CCT Council.	In year 5					1	Manager and Board	Operational	Prepare a new business plan in the last year of term.
18	Annual Tax Compliance Status	Within one month after expiry date.	Annually	1	1	1	1	1	Manager and Board	Operational	Upload Tax Compliance Status via the eServices portal.
19	Adjustment Budget	Board approved adjustment budget	Annually	1	1	1	1	1	Manager and Board	Operational	Submit Board minutes and approved adjustment budget to the CCT by end of March.

NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
20	First Board meeting post AGM	Allocate portfolios, elect Chairperson, sign Declaration of Interest, complete POPIA declaration	Annually	1	1	1	1	1	Manager and Board	Operational	All new directors to receive relevant documents.
21	VAT reconciliation and tax returns	Bi-monthly VAT returns and annual tax returns submitted to SARS on time	Bi-monthly	6	6	6	6	6	Manager and Board	Operational	

PUBLIC SAFETY

NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
1	Develop a Public Safety strategy and management plan	Up to date Public Safety Management and Strategy Plan	Year 1	→					Board, Manager and Service Provider	Annual Report	This is done comprehensively at the beginning of a new term and then modified continuously in conjunction with the SAPS, Local Authority and existing Public Safety service provider using their experience as well as available crime statistics
2	Appoint a Public Safety service provider(s)	Contracted PSIRA registered public safety service provider(s)	Year 1	→					Board	Board	The Public Safety service provider(s) could include Public Safety Patrols, Control Room services and CCTV Monitoring through a fair, equitable, transparent and competitive process
3	Review and approve the Public Safety strategy and management plan	Approved Public Safety strategy and management plan	Annual	1	1	1	1	1	Board and Manager	Annual Report	Clear deliverables and defined performance indicators to guide safety services by the appointed service provider and evaluate levels of service provided.
4	Record Public Safety Incidents	Up to date public safety incident records	Ongoing	→	→	→	→	→	Manager and Service Provider	Board and Annual Report where applicable	Indicative records to be included in Annual Report
5	CID participation in joint operations	Participated in joint operations	Adhoc	1	1	1	1	1	Manager and Service Provider	Annual Report where applicable	Participation in joint operations dependent on the public safety needs of the area

NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
6	Deploy Public Safety resources accordingly and effectively on visible patrols. Public Safety personnel and patrol vehicles to be easily identifiable	Effective Public Safety patrols	Ongoing	→	→	→	→	→	Manager and Service Provider	Operational	Utilise the "eyes and ears" of all Public Safety and gardening/street cleaning staff, as well as own staff, to identify any breaches
7	Plan deployment of CCTV cameras	CCTV Camera deployment included in Public Safety strategy and management plan	Ongoing	→	→	→	→	→	Board, Manager and Service Provider	Board and Operational	
8	Register CCTV Cameras with the CCT	Cameras registered with the CCT	Ongoing	→	→	→	→	→	Manager	Operational	
9	Monitor CCTV Cameras	Monitoring of CCTV Cameras by appropriately qualified service providers.	Ongoing	→	→	→	→	→	Manager	Operational	Service providers to be reappointed or new providers to be appointed in last year of contract period by means of a competitive process. Well Documented.

MAINTENANCE AND CLEANSING

NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
1	Develop a maintenance and cleansing strategy and management plan	Up to date maintenance and cleansing strategy and management Plan	Year 1	→					Board, Manager and Service Provider	Annual Report	This is done comprehensively at the beginning of term and then modified continuously in conjunction with the service provider using their experience as well as available statistics
2	Appoint a maintenance and cleansing service provider(s)	Contracted service provider(s)	Year 1	→					Board	Board	Appoint a maintenance and cleansing service provider(s) through a fair, equitable, transparent and competitive process
3	Review and approve the maintenance and cleansing management plan	Approved maintenance and cleansing strategy and management plan	Annual	1	1	1	1	1	Board and Manager	Annual Report	Clear deliverables and defined performance indicators to guide maintenance and cleansing services by the appointed service provider and evaluate levels of service provided.
4	Evaluate and review the provision of public litter bins	Sufficient public litter bins	Ongoing	→	→	→	→	→	Manager	Operational	Identify hotspot areas of littering to provide public litter bins and log a CCT service request

NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
5	Cleaning of streets and sidewalks supplementary to those provided by the CCT	Clean streets and sidewalks in partnership with the CCT	Ongoing	→	→	→	→	→	Manager	Operational	Identify hotspot areas of littering to provide additional street cleaning and log a CCT service request
6	Health and safety issues reported to the CCT	Logged CCT service request resolved	Ongoing	→	→	→	→	→	Manager	Operational	Follow up with sub-council in respect of outstanding CCT service requests
7	Combat Illegal dumping	Logged CCT service request resolved	Ongoing	→	→	→	→	→	Manager	Operational	Follow up with relevant department in respect of outstanding CCT service requests
8	Removal of illegal posters	Urban infrastructure free from illegal posters	Ongoing	→	→	→	→	→	Manager	Operational	Monitor the removal of illegal posters by the CCT and where relevant log a CCT service request
9	Removal of graffiti	Urban infrastructure free of graffiti	Ongoing	→	→	→	→	→	Manager	Operational	Monitor the removal of graffiti by the CCT and where relevant log a CCT service request
10	Record maintenance and cleansing activities	Up to date maintenance and cleansing records	Ongoing	→	→	→	→	→	Manager and Service Provider	Board and Annual Report where applicable	Indicative records to be included in Annual Report
11	Identify problems, requiring minor maintenance to CCT infrastructure and perform relevant maintenance on: a. Water and Sanitation infrastructure b. Roads and Stormwater infrastructure c. Road markings d. Grass cutting in Public Open Spaces incl. Parks e. Street furniture	Completed minor maintenance to CCT infrastructure	Ongoing	→	→	→	→	→	Manager and Service Provider	Operational, Board and Annual Report	Engage with relevant department before undertaking maintenance

NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
12	Identify problems, required maintenance or damage to CCT infrastructure and report to relevant department including: a. Street lighting b. Water and Sanitation c. Roads and Stormwater d. Traffic signals and road markings e. Public Open Spaces incl. Parks	Report findings to the relevant CCT department and log CCT service request	Ongoing	→	→	→	→	→	Manager	Operational, Board and Annual Report	Follow up with sub-council in respect of outstanding CCT service requests

ENVIRONMENTAL DEVELOPMENT

NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
1	Develop an environmental development strategy and management plan	Up to date environmental development strategy and management Plan	Year 1	→					Board, Manager and Service Provider	Annual Report	This is done comprehensively at the beginning of term and then modified continuously in conjunction with the service provider using their experience as well as available statistics
2	Promote waste minimization and management thereof through awareness on waste, water, noise and air pollution	Quarterly awareness campaign through newsletters or website to business and property owners.	Quarterly	4	4	4	4	4	Manager and Service Provider	Board	Partner with CCT Urban Waste Management Law Enforcement
3	Implement a Recycling programme	Recyclable waste collected	Ongoing	→	→	→	→	→	Manager and Service Provider	Board and Annual Report	By service provider or cleaning staff.
4	Implement and maintain landscaping projects	Landscaping projects implemented and maintained	Ongoing	→	→	→	→	→	Manager and Service Provider	Board and Operational	
5	Monitor and report illegal signage and posters	Report findings to the relevant CCT department and log CCT service request	Ongoing	→	→	→	→	→	Manager and Service Provider	Board, Operational and Annual Report where applicable	

NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
6	Improve green urban environment	Green urban environment	Ongoing	→	→	→	→	→	Manager and Service Provider	Board and Operational	Tree planting, maintaining of tree wells, road verges, replanting and maintaining of flower pots etc.

SOCIAL AND ECONOMIC DEVELOPMENT

NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
1	Develop a social and economic development strategy and management plan	Up to date social and economic development strategy and management Plan	Year 1	→					Board, Manager and Service Provider	Annual Report	This is done comprehensively at the beginning of term and then modified continuously in conjunction with the service provider using their experience as well as available statistics
2	Monitor and review implementation of informal trading plans in support of economic development	Managed informal trading	Ongoing	→	→	→	→	→	Manager and Service Provider	Board, Operational and Annual Report where applicable	

COMMUNICATION

NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
1	Develop a communication strategy and management plan	Up to date communication strategy and management Plan	Year 1	→					Board, Manager and Service Provider	Annual Report	This is done comprehensively at the beginning of term and then modified continuously in conjunction with the service provider using their experience as well as available statistics
2	Maintain Website	Up to date website	Ongoing	→	→	→	→	→	Manager	Board	In terms of CCT CID Policy requirements
3	Newsletters / Newsflashes	Communication distributed	Quarterly	4	4	4	4	4	Manager	Operational	Including use of social media platforms
4	Regular interaction with property and business owners	Feedback on interactions	Ongoing	→	→	→	→	→	Manager	Operational	
5	CID information signage	Clearly identifiable CID signage	Ongoing	→	→	→	→	→	Manager	Operational	Signage to be visible and maintained with CCT approval

AIRPORT INDUSTRIAL CITY IMPROVEMENT DISTRICT

5 YEAR BUDGET AS PER BUSINESS PLAN

	2025/26	2026/27	2027/28	2028/29	2029/30
INCOME	R	R	R	R	R
Income from Additional Rates	-6 629 462 80.3%	-7 092 864 94.0%	-7 507 079 94.3%	-7 827 182 94.6%	-8 239 863 94.8%
Other: Accumulated Surplus	-1 625 000 19.7%	-450 000 6.0%	-450 000 5.7%	-450 000 5.4%	-450 000 5.2%
TOTAL INCOME	-8 254 462 100.0%	-7 542 864 100.0%	-7 957 079 100.0%	-8 277 182 100.0%	-8 689 863 100.0%
EXPENDITURE	R	R	R	R	R
Employee Related	846 600 10.3%	918 300 12.2%	985 700 12.4%	1 065 000 12.9%	1 148 000 13.2%
Salaries and Wages	540 000	585 000	630 000	680 000	735 000
PAYE, UIF & SDL	216 000	235 000	250 000	270 000	290 000
Allowances: Locomotion	22 000	24 200	26 000	28 600	30 000
COIDA	5 600	6 100	6 700	7 400	8 000
Bonus	63 000	68 000	73 000	79 000	85 000
Core Business	4 465 000 54.1%	4 805 400 63.7%	5 183 000 65.1%	5 503 000 66.5%	5 916 800 68.1%
Cleansing services	1 080 000	1 166 400	1 260 000	1 360 000	1 468 800
Public Safety	3 200 000	3 435 000	3 700 000	3 900 000	4 170 000
Public Safety - CCTV monitoring	145 000	160 000	175 000	190 000	220 000
Social upliftment	40 000	44 000	48 000	53 000	58 000
Depreciation	710 128 8.6%	710 128 9.4%	606 367 7.6%	466 367 5.6%	326 367 3.8%
Repairs & Maintenance	240 000 2.9%	260 000 3.4%	300 000 3.8%	330 000 4.0%	350 000 4.0%
Interest & Redemption (Finance Lease)	0.0%	0.0%	0.0%	0.0%	0.0%
General Expenditure	168 850 2.0%	186 250 2.5%	206 800 2.6%	228 000 2.8%	251 500 2.9%
Auditor's remuneration	25 000	27 000	30 000	33 000	36 000
Bank charges	2 750	3 000	3 300	3 700	4 000
Computer expenses	23 000	26 000	30 000	35 000	40 000
Contingency / Sundry	22 000	24 000	26 000	28 000	30 000
Insurance	38 000	43 000	48 000	53 000	58 000
Meeting expenses	22 000	24 000	26 000	28 000	30 000
Office rental	10 000	11 000	12 000	13 000	15 000
Printing / stationery / photographic	8 500	9 000	10 000	11 000	13 000
Refreshments and Teas	6 600	7 250	8 000	8 800	9 500
Telecommunication	11 000	12 000	13 500	14 500	16 000
Projects	900 000 10.9%	450 000 6.0%	450 000 5.7%	450 000 5.4%	450 000 5.2%
Road Marking	150 000	100 000	100 000	100 000	100 000
Road Fixing	550 000	300 000	300 000	300 000	300 000
Environmental	200 000	50 000	50 000	50 000	50 000
Capital Expenditure (PPE)	725 000 0.08783	- 0.0%	- 0.0%	- 0.0%	- 0.0%
CCTV / LPR Cameras	700 000	-	-	-	-
Office Equipment	25 000	-	-	-	-
Bad Debt Provision 3%	198 884 2.4%	212 786 2.8%	225 212 2.8%	234 815 2.8%	247 196 2.8%
TOTAL EXPENDITURE	8 254 462 100.0%	7 542 864 100.0%	7 957 079 100.0%	8 277 182 100.0%	8 689 863 100.0%
(SURPLUS) / SHORTFALL	-	-	-	-	-
GROWTH: EXPENDITURE	-2.2%	-8.6%	5.5%	4.0%	5.0%
GROWTH: ADD RATES REQUIRED	-5.1%	7.0%	5.8%	4.3%	5.3%

LIST OF RATEBLE PROPERTIES WITHIN THE AIRPORT INDUSTRIA CID						
Category	St No.	Street	Suburb	Unit No	LIS Key	ERF No
NON-RESIDENTIAL	2	BAHRAIN DRIVE	BOQUINAR INDUSTRIAL AREA		240630	4784
NON-RESIDENTIAL	5	BAHRAIN DRIVE	BOQUINAR INDUSTRIAL AREA		240621	4773
NON-RESIDENTIAL	7	BAHRAIN DRIVE	BOQUINAR INDUSTRIAL AREA		240620	4772
NON-RESIDENTIAL	9	BAHRAIN DRIVE	BOQUINAR INDUSTRIAL AREA		240619	4771
NON-RESIDENTIAL	11	BAHRAIN DRIVE	BOQUINAR INDUSTRIAL AREA	1	240618	4770
NON-RESIDENTIAL	11	BAHRAIN DRIVE	BOQUINAR INDUSTRIAL AREA	2	240618	4770
NON-RESIDENTIAL	11	BAHRAIN DRIVE	BOQUINAR INDUSTRIAL AREA	3	240618	4770
NON-RESIDENTIAL	11	BAHRAIN DRIVE	BOQUINAR INDUSTRIAL AREA	4	240618	4770
NON-RESIDENTIAL	11	BAHRAIN DRIVE	BOQUINAR INDUSTRIAL AREA	5	240618	4770
NON-RESIDENTIAL	11	BAHRAIN DRIVE	BOQUINAR INDUSTRIAL AREA		240618	4770
NON-RESIDENTIAL	13	BAHRAIN DRIVE	BOQUINAR INDUSTRIAL AREA		240616	4768
NON-RESIDENTIAL	15	BAHRAIN DRIVE	BOQUINAR INDUSTRIAL AREA		991914	8189
NON-RESIDENTIAL	17	BAHRAIN DRIVE	BOQUINAR INDUSTRIAL AREA		239498	1482
NON-RESIDENTIAL	3	BIRMINGHAM ROAD	BOQUINAR INDUSTRIAL AREA		212637	113465
NON-RESIDENTIAL	4	BIRMINGHAM ROAD	BOQUINAR INDUSTRIAL AREA		1051928	8209
NON-RESIDENTIAL	8	BIRMINGHAM ROAD	BOQUINAR INDUSTRIAL AREA		1050325	8208
NON-RESIDENTIAL	10	BIRMINGHAM ROAD	BOQUINAR INDUSTRIAL AREA		240623	4775
NON-RESIDENTIAL	12	BIRMINGHAM ROAD	BOQUINAR INDUSTRIAL AREA		240627	4779
NON-RESIDENTIAL	14	BIRMINGHAM ROAD	BOQUINAR INDUSTRIAL AREA		1032166	173303
NON-RESIDENTIAL	18	BIRMINGHAM ROAD	BOQUINAR INDUSTRIAL AREA		240624	4776
NON-RESIDENTIAL	1	BOSTON CIRCLE	BOQUINAR INDUSTRIAL AREA		240506	4653
NON-RESIDENTIAL	3	BOSTON CIRCLE	BOQUINAR INDUSTRIAL AREA		240505	4652
NON-RESIDENTIAL	5	BOSTON CIRCLE	BOQUINAR INDUSTRIAL AREA		240504	4651
NON-RESIDENTIAL	7	BOSTON CIRCLE	BOQUINAR INDUSTRIAL AREA		240507	4654
NON-RESIDENTIAL	8	BOSTON CIRCLE	BOQUINAR INDUSTRIAL AREA		240502	4646
NON-RESIDENTIAL	10	BOSTON CIRCLE	BOQUINAR INDUSTRIAL AREA		240501	4645
NON-RESIDENTIAL	12	BOSTON CIRCLE	BOQUINAR INDUSTRIAL AREA		240629	4782
NON-RESIDENTIAL	16	BOSTON CIRCLE	BOQUINAR INDUSTRIAL AREA		240500	4643
NON-RESIDENTIAL	18	BOSTON CIRCLE	BOQUINAR INDUSTRIAL AREA		240617	4769

Category	St No.	Street	Suburb	Unit No	LIS Key	ERF No
NON-RESIDENTIAL	20	BOSTON CIRCLE	BOQUINAR INDUSTRIAL AREA		240613	4761
NON-RESIDENTIAL	22	BOSTON CIRCLE	BOQUINAR INDUSTRIAL AREA		240614	4762
NON-RESIDENTIAL	28	BOSTON CIRCLE	BOQUINAR INDUSTRIAL AREA		242684	6854
NON-RESIDENTIAL	3	BRADFORD CLOSE	BOQUINAR INDUSTRIAL AREA		240615	4767
NON-RESIDENTIAL	4	BRADFORD CLOSE	BOQUINAR INDUSTRIAL AREA		538185	6985
NON-RESIDENTIAL	5	BRADFORD CLOSE	BOQUINAR INDUSTRIAL AREA		242683	6853
NON-RESIDENTIAL	1	BREMEN CLOSE	BOQUINAR INDUSTRIAL AREA		212620	113433
NON-RESIDENTIAL	2	BREMEN CLOSE	BOQUINAR INDUSTRIAL AREA		212638	113466
NON-RESIDENTIAL	3	BREMEN CLOSE	BOQUINAR INDUSTRIAL AREA		212621	113434
NON-RESIDENTIAL	4	BREMEN CLOSE	BOQUINAR INDUSTRIAL AREA		85777616	178806
NON-RESIDENTIAL	7	BREMEN CLOSE	BOQUINAR INDUSTRIAL AREA		983579	169144
NON-RESIDENTIAL	9	BREMEN CLOSE	BOQUINAR INDUSTRIAL AREA		212632	113460
NON-RESIDENTIAL	10	BREMEN CLOSE	BOQUINAR INDUSTRIAL AREA		212635	113463
NON-RESIDENTIAL	11	BREMEN CLOSE	BOQUINAR INDUSTRIAL AREA		949297	142694
NON-RESIDENTIAL	8A	BREMEN CLOSE	BOQUINAR INDUSTRIAL AREA		1075882	174198
NON-RESIDENTIAL	1	MADRID ROAD	BOQUINAR INDUSTRIAL AREA		213906	154629
NON-RESIDENTIAL	4	MADRID ROAD	BOQUINAR INDUSTRIAL AREA		402185	159592
NON-RESIDENTIAL	5	MADRID ROAD	BOQUINAR INDUSTRIAL AREA		213904	154627
NON-RESIDENTIAL	8	MADRID ROAD	BOQUINAR INDUSTRIAL AREA		213909	154632
NON-RESIDENTIAL	10	MADRID ROAD	BOQUINAR INDUSTRIAL AREA		213910	154633
NON-RESIDENTIAL	11	MADRID ROAD	BOQUINAR INDUSTRIAL AREA		538151	157073
NON-RESIDENTIAL	16	MADRID ROAD	BOQUINAR INDUSTRIAL AREA		214093	155279
NON-RESIDENTIAL	22	MADRID ROAD	BOQUINAR INDUSTRIAL AREA		19001220	174452
NON-RESIDENTIAL	28	MADRID ROAD	BOQUINAR INDUSTRIAL AREA		698176	155354
NON-RESIDENTIAL	4	MANCHESTER STREET	BOQUINAR INDUSTRIAL AREA		212521	112698
NON-RESIDENTIAL	6	MANCHESTER STREET	BOQUINAR INDUSTRIAL AREA		212527	112706
NON-RESIDENTIAL	9	MANCHESTER STREET	BOQUINAR INDUSTRIAL AREA		538140	140710
NON-RESIDENTIAL	13	MANCHESTER STREET	BOQUINAR INDUSTRIAL AREA		212536	113126
NON-RESIDENTIAL	15	MANCHESTER STREET	BOQUINAR INDUSTRIAL AREA		212673	113654
NON-RESIDENTIAL	17	MANCHESTER STREET	BOQUINAR INDUSTRIAL AREA		212674	113655

Category	St No.	Street	Suburb	Unit No	LIS Key	ERF No
NON-RESIDENTIAL	1	MANHATTAN STREET	BOQUINAR INDUSTRIAL AREA		212519	112696
NON-RESIDENTIAL	2	MANHATTAN STREET	BOQUINAR INDUSTRIAL AREA		1066308	166421
NON-RESIDENTIAL	3	MANHATTAN STREET	BOQUINAR INDUSTRIAL AREA		212520	112697
NON-RESIDENTIAL	5	MANHATTAN STREET	BOQUINAR INDUSTRIAL AREA		212522	112699
NON-RESIDENTIAL	7	MANHATTAN STREET	BOQUINAR INDUSTRIAL AREA		212523	112700
NON-RESIDENTIAL	8	MANHATTAN STREET	BOQUINAR INDUSTRIAL AREA		212537	113127
NON-RESIDENTIAL	10	MANHATTAN STREET	BOQUINAR INDUSTRIAL AREA		212517	112693
NON-RESIDENTIAL	11	MANHATTAN STREET	BOQUINAR INDUSTRIAL AREA		212524	112701
NON-RESIDENTIAL	12	MANHATTAN STREET	BOQUINAR INDUSTRIAL AREA		212516	112692
NON-RESIDENTIAL	13	MANHATTAN STREET	BOQUINAR INDUSTRIAL AREA		213295	146714
NON-RESIDENTIAL	14	MANHATTAN STREET	BOQUINAR INDUSTRIAL AREA		212515	112691
NON-RESIDENTIAL	15	MANHATTAN STREET	BOQUINAR INDUSTRIAL AREA		213296	146715
NON-RESIDENTIAL	16	MANHATTAN STREET	BOQUINAR INDUSTRIAL AREA		212514	112690
NON-RESIDENTIAL	17	MANHATTAN STREET	BOQUINAR INDUSTRIAL AREA		951700	168602
NON-RESIDENTIAL	18	MANHATTAN STREET	BOQUINAR INDUSTRIAL AREA		213290	146709
NON-RESIDENTIAL	20	MANHATTAN STREET	BOQUINAR INDUSTRIAL AREA		1057028	174079
NON-RESIDENTIAL	21	MANHATTAN STREET	BOQUINAR INDUSTRIAL AREA	1	213406	148988
NON-RESIDENTIAL	21	MANHATTAN STREET	BOQUINAR INDUSTRIAL AREA	2	213406	148988
NON-RESIDENTIAL	21	MANHATTAN STREET	BOQUINAR INDUSTRIAL AREA	3	213406	148988
NON-RESIDENTIAL	21	MANHATTAN STREET	BOQUINAR INDUSTRIAL AREA	4	213406	148988
NON-RESIDENTIAL	21	MANHATTAN STREET	BOQUINAR INDUSTRIAL AREA	5	213406	148988
NON-RESIDENTIAL	21	MANHATTAN STREET	BOQUINAR INDUSTRIAL AREA	6	213406	148988
NON-RESIDENTIAL	21	MANHATTAN STREET	BOQUINAR INDUSTRIAL AREA		213406	148988
NON-RESIDENTIAL	22	MANHATTAN STREET	BOQUINAR INDUSTRIAL AREA		993644	171125
NON-RESIDENTIAL	23	MANHATTAN STREET	BOQUINAR INDUSTRIAL AREA		698177	159691
NON-RESIDENTIAL	24	MANHATTAN STREET	BOQUINAR INDUSTRIAL AREA		963037	168887
NON-RESIDENTIAL	26	MANHATTAN STREET	BOQUINAR INDUSTRIAL AREA		785146	166151
NON-RESIDENTIAL	27	MANHATTAN STREET	BOQUINAR INDUSTRIAL AREA		538150	157032
NON-RESIDENTIAL	28	MANHATTAN STREET	BOQUINAR INDUSTRIAL AREA		538155	159944
NON-RESIDENTIAL	30	MANHATTAN STREET	BOQUINAR INDUSTRIAL AREA		538157	159946

Category	St No.	Street	Suburb	Unit No	LIS Key	ERF No
NON-RESIDENTIAL	31	MANHATTAN STREET	BOQUINAR INDUSTRIAL AREA		213398	148942
NON-RESIDENTIAL	32	MANHATTAN STREET	BOQUINAR INDUSTRIAL AREA		538156	159945
NON-RESIDENTIAL	33	MANHATTAN STREET	BOQUINAR INDUSTRIAL AREA	1	333907	159206
NON-RESIDENTIAL	33	MANHATTAN STREET	BOQUINAR INDUSTRIAL AREA	2	333907	159206
NON-RESIDENTIAL	33	MANHATTAN STREET	BOQUINAR INDUSTRIAL AREA	3	333907	159206
NON-RESIDENTIAL	33	MANHATTAN STREET	BOQUINAR INDUSTRIAL AREA	4	333907	159206
NON-RESIDENTIAL	33	MANHATTAN STREET	BOQUINAR INDUSTRIAL AREA	5	333907	159206
NON-RESIDENTIAL	33	MANHATTAN STREET	BOQUINAR INDUSTRIAL AREA	6	333907	159206
NON-RESIDENTIAL	33	MANHATTAN STREET	BOQUINAR INDUSTRIAL AREA	7	333907	159206
NON-RESIDENTIAL	33	MANHATTAN STREET	BOQUINAR INDUSTRIAL AREA	8	333907	159206
NON-RESIDENTIAL	33	MANHATTAN STREET	BOQUINAR INDUSTRIAL AREA		333907	159206
NON-RESIDENTIAL	34	MANHATTAN STREET	BOQUINAR INDUSTRIAL AREA		213393	148937
NON-RESIDENTIAL	36	MANHATTAN STREET	BOQUINAR INDUSTRIAL AREA	1	213394	148938
NON-RESIDENTIAL	36	MANHATTAN STREET	BOQUINAR INDUSTRIAL AREA	2	213394	148938
NON-RESIDENTIAL	36	MANHATTAN STREET	BOQUINAR INDUSTRIAL AREA	3	213394	148938
NON-RESIDENTIAL	36	MANHATTAN STREET	BOQUINAR INDUSTRIAL AREA	4	213394	148938
NON-RESIDENTIAL	36	MANHATTAN STREET	BOQUINAR INDUSTRIAL AREA		213394	148938
NON-RESIDENTIAL	37	MANHATTAN STREET	BOQUINAR INDUSTRIAL AREA		213388	148932
NON-RESIDENTIAL	38	MANHATTAN STREET	BOQUINAR INDUSTRIAL AREA		213395	148939
NON-RESIDENTIAL	39	MANHATTAN STREET	BOQUINAR INDUSTRIAL AREA		213387	148931
NON-RESIDENTIAL	40	MANHATTAN STREET	BOQUINAR INDUSTRIAL AREA		213384	148923
NON-RESIDENTIAL	41	MANHATTAN STREET	BOQUINAR INDUSTRIAL AREA		213903	154626
NON-RESIDENTIAL	42	MANHATTAN STREET	BOQUINAR INDUSTRIAL AREA		213383	148922
NON-RESIDENTIAL	43	MANHATTAN STREET	BOQUINAR INDUSTRIAL AREA		213902	154625
NON-RESIDENTIAL	44	MANHATTAN STREET	BOQUINAR INDUSTRIAL AREA		213382	148921
NON-RESIDENTIAL	45	MANHATTAN STREET	BOQUINAR INDUSTRIAL AREA	1	213901	154624
NON-RESIDENTIAL	45	MANHATTAN STREET	BOQUINAR INDUSTRIAL AREA	2	213901	154624
NON-RESIDENTIAL	45	MANHATTAN STREET	BOQUINAR INDUSTRIAL AREA	3	213901	154624
NON-RESIDENTIAL	45	MANHATTAN STREET	BOQUINAR INDUSTRIAL AREA	4	213901	154624
NON-RESIDENTIAL	45	MANHATTAN STREET	BOQUINAR INDUSTRIAL AREA	5	213901	154624

Category	St No.	Street	Suburb	Unit No	LIS Key	ERF No
NON-RESIDENTIAL	45	MANHATTAN STREET	BOQUINAR INDUSTRIAL AREA		213901	154624
NON-RESIDENTIAL	46	MANHATTAN STREET	BOQUINAR INDUSTRIAL AREA		213899	154622
NON-RESIDENTIAL	47	MANHATTAN STREET	BOQUINAR INDUSTRIAL AREA		213900	154623
NON-RESIDENTIAL	48	MANHATTAN STREET	BOQUINAR INDUSTRIAL AREA		213898	154621
NON-RESIDENTIAL	49	MANHATTAN STREET	BOQUINAR INDUSTRIAL AREA		444160	155605
NON-RESIDENTIAL	50	MANHATTAN STREET	BOQUINAR INDUSTRIAL AREA		213897	154620
NON-RESIDENTIAL	51	MANHATTAN STREET	BOQUINAR INDUSTRIAL AREA		444161	155606
NON-RESIDENTIAL	54	MANHATTAN STREET	BOQUINAR INDUSTRIAL AREA		444159	155604
NON-RESIDENTIAL	55	MANHATTAN STREET	BOQUINAR INDUSTRIAL AREA		998299	170602
NON-RESIDENTIAL	58	MANHATTAN STREET	BOQUINAR INDUSTRIAL AREA		444158	155603
NON-RESIDENTIAL	60	MANHATTAN STREET	BOQUINAR INDUSTRIAL AREA		444157	155602
NON-RESIDENTIAL	61	MANHATTAN STREET	BOQUINAR INDUSTRIAL AREA		538147	164802
NON-RESIDENTIAL	62	MANHATTAN STREET	BOQUINAR INDUSTRIAL AREA		444156	155601
NON-RESIDENTIAL	63	MANHATTAN STREET	BOQUINAR INDUSTRIAL AREA		975443	169368
NON-RESIDENTIAL	64	MANHATTAN STREET	BOQUINAR INDUSTRIAL AREA		444155	155600
NON-RESIDENTIAL	65	MANHATTAN STREET	BOQUINAR INDUSTRIAL AREA		18750342	176795
NON-RESIDENTIAL	66	MANHATTAN STREET	BOQUINAR INDUSTRIAL AREA	1	450572	159649
NON-RESIDENTIAL	66	MANHATTAN STREET	BOQUINAR INDUSTRIAL AREA	2	450572	159649
NON-RESIDENTIAL	66	MANHATTAN STREET	BOQUINAR INDUSTRIAL AREA	3	450572	159649
NON-RESIDENTIAL	66	MANHATTAN STREET	BOQUINAR INDUSTRIAL AREA	4	450572	159649
NON-RESIDENTIAL	66	MANHATTAN STREET	BOQUINAR INDUSTRIAL AREA	5	450572	159649
NON-RESIDENTIAL	66	MANHATTAN STREET	BOQUINAR INDUSTRIAL AREA	6	450572	159649
NON-RESIDENTIAL	66	MANHATTAN STREET	BOQUINAR INDUSTRIAL AREA	7	450572	159649
NON-RESIDENTIAL	66	MANHATTAN STREET	BOQUINAR INDUSTRIAL AREA		450572	159649
NON-RESIDENTIAL	69	MANHATTAN STREET	BOQUINAR INDUSTRIAL AREA		444168	155615
NON-RESIDENTIAL	70	MANHATTAN STREET	BOQUINAR INDUSTRIAL AREA		444152	155597
NON-RESIDENTIAL	72	MANHATTAN STREET	BOQUINAR INDUSTRIAL AREA		444151	155596
NON-RESIDENTIAL	73	MANHATTAN STREET	BOQUINAR INDUSTRIAL AREA		444170	155617
NON-RESIDENTIAL	74	MANHATTAN STREET	BOQUINAR INDUSTRIAL AREA		444150	155595
NON-RESIDENTIAL	75	MANHATTAN STREET	BOQUINAR INDUSTRIAL AREA		444171	155618

Category	St No.	Street	Suburb	Unit No	LIS Key	ERF No
NON-RESIDENTIAL	76	MANHATTAN STREET	BOQUINAR INDUSTRIAL AREA		444149	155594
NON-RESIDENTIAL	77	MANHATTAN STREET	BOQUINAR INDUSTRIAL AREA		444172	155619
NON-RESIDENTIAL	78	MANHATTAN STREET	BOQUINAR INDUSTRIAL AREA		444148	155593
NON-RESIDENTIAL	79	MANHATTAN STREET	BOQUINAR INDUSTRIAL AREA		444173	155620
NON-RESIDENTIAL	80	MANHATTAN STREET	BOQUINAR INDUSTRIAL AREA		538146	155592
NON-RESIDENTIAL	82	MANHATTAN STREET	BOQUINAR INDUSTRIAL AREA		444147	155591
NON-RESIDENTIAL	83	MANHATTAN STREET	BOQUINAR INDUSTRIAL AREA		952153	167076
NON-RESIDENTIAL	84	MANHATTAN STREET	BOQUINAR INDUSTRIAL AREA		444146	155590
NON-RESIDENTIAL	86	MANHATTAN STREET	BOQUINAR INDUSTRIAL AREA		444145	155589
NON-RESIDENTIAL	89	MANHATTAN STREET	BOQUINAR INDUSTRIAL AREA		952152	167075
NON-RESIDENTIAL	93	MANHATTAN STREET	BOQUINAR INDUSTRIAL AREA		952155	167078
NON-RESIDENTIAL	107	MANHATTAN STREET	BOQUINAR INDUSTRIAL AREA		61858787	177714
NON-RESIDENTIAL	109	MANHATTAN STREET	BOQUINAR INDUSTRIAL AREA		1068359	166331
NON-RESIDENTIAL	113	MANHATTAN STREET	BOQUINAR INDUSTRIAL AREA		343161	159157
NON-RESIDENTIAL	115	MANHATTAN STREET	BOQUINAR INDUSTRIAL AREA		538149	156998
NON-RESIDENTIAL	121	MANHATTAN STREET	BOQUINAR INDUSTRIAL AREA		538152	157759
NON-RESIDENTIAL	28A	MANHATTAN STREET	BOQUINAR INDUSTRIAL AREA		538154	159943
NON-RESIDENTIAL	67A	MANHATTAN STREET	BOQUINAR INDUSTRIAL AREA		952154	167077
NON-RESIDENTIAL	1	MICHIGAN STREET	BOQUINAR INDUSTRIAL AREA		212535	113125
NON-RESIDENTIAL	7	MICHIGAN STREET	AIRPORT CITY		411775	159582
NON-RESIDENTIAL	8	MICHIGAN STREET	AIRPORT CITY	1	411780	159587
NON-RESIDENTIAL	8	MICHIGAN STREET	AIRPORT CITY	2	411780	159587
NON-RESIDENTIAL	8	MICHIGAN STREET	AIRPORT CITY	3	411780	159587
NON-RESIDENTIAL	8	MICHIGAN STREET	AIRPORT CITY	4	411780	159587
NON-RESIDENTIAL	8	MICHIGAN STREET	AIRPORT CITY	5	411780	159587
NON-RESIDENTIAL	8	MICHIGAN STREET	AIRPORT CITY	6	411780	159587
NON-RESIDENTIAL	8	MICHIGAN STREET	AIRPORT CITY	7	411780	159587
NON-RESIDENTIAL	8	MICHIGAN STREET	AIRPORT CITY	8	411780	159587
NON-RESIDENTIAL	8	MICHIGAN STREET	AIRPORT CITY	9	411780	159587
NON-RESIDENTIAL	8	MICHIGAN STREET	AIRPORT CITY	10	411780	159587

Category	St No.	Street	Suburb	Unit No	LIS Key	ERF No
NON-RESIDENTIAL	8	MICHIGAN STREET	AIRPORT CITY	11	411780	159587
NON-RESIDENTIAL	8	MICHIGAN STREET	AIRPORT CITY	12	411780	159587
NON-RESIDENTIAL	8	MICHIGAN STREET	AIRPORT CITY		411780	159587
NON-RESIDENTIAL	13	MICHIGAN STREET	AIRPORT CITY		988487	170907
NON-RESIDENTIAL	14	MICHIGAN STREET	AIRPORT CITY		411782	159589
NON-RESIDENTIAL	17	MICHIGAN STREET	AIRPORT CITY		1080756	174551
NON-RESIDENTIAL	22	MICHIGAN STREET	AIRPORT CITY		696105	161542
NON-RESIDENTIAL	1	MILAN ROAD	BOQUINAR INDUSTRIAL		212602	113282
NON-RESIDENTIAL	3	MILAN ROAD	BOQUINAR INDUSTRIAL		212662	113641
NON-RESIDENTIAL	4	MILAN ROAD	BOQUINAR INDUSTRIAL AREA		773138	166047
NON-RESIDENTIAL	5	MILAN ROAD	BOQUINAR INDUSTRIAL AREA		212663	113643
NON-RESIDENTIAL	6	MILAN ROAD	BOQUINAR INDUSTRIAL AREA		212677	113658
NON-RESIDENTIAL	8	MILAN ROAD	BOQUINAR INDUSTRIAL AREA		212676	113657
NON-RESIDENTIAL	9	MILAN ROAD	BOQUINAR INDUSTRIAL		213170	146089
NON-RESIDENTIAL	10	MILAN ROAD	BOQUINAR INDUSTRIAL AREA		212675	113656
NON-RESIDENTIAL	11	MILAN ROAD	BOQUINAR INDUSTRIAL AREA		212665	113646
NON-RESIDENTIAL	12	MILAN ROAD	BOQUINAR INDUSTRIAL AREA		212556	113178
NON-RESIDENTIAL	13	MILAN ROAD	BOQUINAR INDUSTRIAL AREA		212666	113647
NON-RESIDENTIAL	15	MILAN ROAD	BOQUINAR INDUSTRIAL AREA		212667	113648
NON-RESIDENTIAL	17	MILAN ROAD	BOQUINAR INDUSTRIAL AREA		212668	113649
NON-RESIDENTIAL	19	MILAN ROAD	BOQUINAR INDUSTRIAL AREA		212669	113650
NON-RESIDENTIAL	21	MILAN ROAD	BOQUINAR INDUSTRIAL AREA		212670	113651
NON-RESIDENTIAL	23	MILAN ROAD	BOQUINAR INDUSTRIAL AREA		212671	113652
NON-RESIDENTIAL	25	MILAN ROAD	BOQUINAR INDUSTRIAL AREA		212672	113653
NON-RESIDENTIAL	11A	MILAN ROAD	BOQUINAR INDUSTRIAL AREA		212664	113645
NON-RESIDENTIAL	2	MILLPARK CLOSE	BOQUINAR INDUSTRIAL AREA		212597	113248
NON-RESIDENTIAL	4	MILLPARK CLOSE	BOQUINAR INDUSTRIAL AREA		212591	113238
NON-RESIDENTIAL	6	MILLPARK CLOSE	BOQUINAR INDUSTRIAL AREA		212590	113237
NON-RESIDENTIAL	4	MOBILE ROAD	BOQUINAR INDUSTRIAL AREA		28313187	177093
NON-RESIDENTIAL	5	MOBILE ROAD	BOQUINAR INDUSTRIAL AREA		213293	146712

Category	St No.	Street	Suburb	Unit No	LIS Key	ERF No
NON-RESIDENTIAL	8	MOBILE ROAD	BOQUINAR INDUSTRIAL AREA		63081088	178308
NON-RESIDENTIAL	11	MOBILE ROAD	BOQUINAR INDUSTRIAL AREA		538135	117969
NON-RESIDENTIAL	25	MOBILE ROAD	BOQUINAR INDUSTRIAL AREA		700897	164008
NON-RESIDENTIAL	29	MOBILE ROAD	BOQUINAR INDUSTRIAL AREA		700898	164009
NON-RESIDENTIAL	33	MOBILE ROAD	BOQUINAR INDUSTRIAL AREA		213122	145023
NON-RESIDENTIAL	35	MOBILE ROAD	BOQUINAR INDUSTRIAL AREA		213121	145022
NON-RESIDENTIAL	37	MOBILE ROAD	BOQUINAR INDUSTRIAL AREA		778577	166164
NON-RESIDENTIAL	41	MOBILE ROAD	BOQUINAR INDUSTRIAL AREA		213377	148800
NON-RESIDENTIAL	43	MOBILE ROAD	BOQUINAR INDUSTRIAL AREA		213376	148799
NON-RESIDENTIAL	11A	MOBILE ROAD	BOQUINAR INDUSTRIAL AREA		212511	112687
NON-RESIDENTIAL	7	MONTREAL AVENUE	BOQUINAR INDUSTRIAL AREA		212596	113247
NON-RESIDENTIAL	14	MONTREAL AVENUE	BOQUINAR INDUSTRIAL AREA		212739	115975
NON-RESIDENTIAL	16	MONTREAL AVENUE	BOQUINAR INDUSTRIAL AREA	1	450559	160415
NON-RESIDENTIAL	16	MONTREAL AVENUE	BOQUINAR INDUSTRIAL AREA	2	450559	160415
NON-RESIDENTIAL	16	MONTREAL AVENUE	BOQUINAR INDUSTRIAL AREA	3	450559	160415
NON-RESIDENTIAL	16	MONTREAL AVENUE	BOQUINAR INDUSTRIAL AREA	4	450559	160415
NON-RESIDENTIAL	16	MONTREAL AVENUE	BOQUINAR INDUSTRIAL AREA	6	450559	160415
NON-RESIDENTIAL	16	MONTREAL AVENUE	BOQUINAR INDUSTRIAL AREA	7	450559	160415
NON-RESIDENTIAL	16	MONTREAL AVENUE	BOQUINAR INDUSTRIAL AREA	8	450559	160415
NON-RESIDENTIAL	16	MONTREAL AVENUE	BOQUINAR INDUSTRIAL AREA	9	450559	160415
NON-RESIDENTIAL	16	MONTREAL AVENUE	BOQUINAR INDUSTRIAL AREA		450559	160415
NON-RESIDENTIAL	18	MONTREAL AVENUE	BOQUINAR INDUSTRIAL AREA		212737	115973
NON-RESIDENTIAL	20	MONTREAL AVENUE	BOQUINAR INDUSTRIAL AREA	1	972426	115972
NON-RESIDENTIAL	20	MONTREAL AVENUE	BOQUINAR INDUSTRIAL AREA	2	972426	115972
NON-RESIDENTIAL	20	MONTREAL AVENUE	BOQUINAR INDUSTRIAL AREA		972426	115972
NON-RESIDENTIAL	22	MONTREAL AVENUE	BOQUINAR INDUSTRIAL AREA		781560	166765
NON-RESIDENTIAL	1	MONTREAL DRIVE	BOQUINAR INDUSTRIAL AREA		11525419	175047
NON-RESIDENTIAL	2	MONTREAL DRIVE	BOQUINAR INDUSTRIAL AREA		212756	117342
NON-RESIDENTIAL	3	MONTREAL DRIVE	BOQUINAR INDUSTRIAL AREA		212587	113234
NON-RESIDENTIAL	4	MONTREAL DRIVE	BOQUINAR INDUSTRIAL AREA		212557	113179

Category	St No.	Street	Suburb	Unit No	LIS Key	ERF No
NON-RESIDENTIAL	6	MONTREAL DRIVE	BOQUINAR INDUSTRIAL AREA		212742	116369
NON-RESIDENTIAL	8	MONTREAL DRIVE	BOQUINAR INDUSTRIAL AREA		212603	113283
NON-RESIDENTIAL	10	MONTREAL DRIVE	BOQUINAR INDUSTRIAL AREA		212741	115977
NON-RESIDENTIAL	12	MONTREAL DRIVE	BOQUINAR INDUSTRIAL AREA		212740	115976
NON-RESIDENTIAL	1	MORRIS CLOSE	BOQUINAR INDUSTRIAL AREA		212595	113246
NON-RESIDENTIAL	3	MORRIS CLOSE	BOQUINAR INDUSTRIAL AREA		212592	113239
NON-RESIDENTIAL	4	MORRIS CLOSE	BOQUINAR INDUSTRIAL AREA		40108894	160340
NON-RESIDENTIAL	5	MORRIS CLOSE	BOQUINAR INDUSTRIAL AREA		212593	113240
NON-RESIDENTIAL	7	MORRIS CLOSE	BOQUINAR INDUSTRIAL AREA		212585	113230
NON-RESIDENTIAL	8	MORRIS CLOSE	BOQUINAR INDUSTRIAL AREA		212594	113241
NON-RESIDENTIAL	1	MUNICH ROAD	BOQUINAR INDUSTRIAL AREA		213914	154637
NON-RESIDENTIAL	2	MUNICH ROAD	BOQUINAR INDUSTRIAL AREA		773127	164610
NON-RESIDENTIAL	3	MUNICH ROAD	BOQUINAR INDUSTRIAL AREA		213913	154636
NON-RESIDENTIAL	14	MUNICH ROAD	BOQUINAR INDUSTRIAL AREA		213396	148940
NON-RESIDENTIAL	25	MUNICH ROAD	BOQUINAR INDUSTRIAL AREA		214101	155355
NON-RESIDENTIAL	27	MUNICH ROAD	BOQUINAR INDUSTRIAL AREA		213386	148930
NON-RESIDENTIAL	29	MUNICH ROAD	BOQUINAR INDUSTRIAL AREA		213123	145024
NON-RESIDENTIAL	94	PALOTTI ROAD	BOQUINAR INDUSTRIAL AREA	1	239494	1473
NON-RESIDENTIAL	94	PALOTTI ROAD	BOQUINAR INDUSTRIAL AREA	2	239494	1473
NON-RESIDENTIAL	94	PALOTTI ROAD	BOQUINAR INDUSTRIAL AREA	3	239494	1473
NON-RESIDENTIAL	94	PALOTTI ROAD	BOQUINAR INDUSTRIAL AREA	4	239494	1473
NON-RESIDENTIAL	94	PALOTTI ROAD	BOQUINAR INDUSTRIAL AREA	5	239494	1473
NON-RESIDENTIAL	94	PALOTTI ROAD	BOQUINAR INDUSTRIAL AREA	6	239494	1473
NON-RESIDENTIAL	94	PALOTTI ROAD	BOQUINAR INDUSTRIAL AREA	7	239494	1473
NON-RESIDENTIAL	94	PALOTTI ROAD	BOQUINAR INDUSTRIAL AREA	8	239494	1473
NON-RESIDENTIAL	94	PALOTTI ROAD	BOQUINAR INDUSTRIAL AREA	9	239494	1473
NON-RESIDENTIAL	94	PALOTTI ROAD	BOQUINAR INDUSTRIAL AREA	10	239494	1473
NON-RESIDENTIAL	94	PALOTTI ROAD	BOQUINAR INDUSTRIAL AREA	11	239494	1473
NON-RESIDENTIAL	94	PALOTTI ROAD	BOQUINAR INDUSTRIAL AREA	12	239494	1473
NON-RESIDENTIAL	94	PALOTTI ROAD	BOQUINAR INDUSTRIAL AREA	13	239494	1473

Category	St No.	Street	Suburb	Unit No	LIS Key	ERF No
NON-RESIDENTIAL	94	PALOTTI ROAD	BOQUINAR INDUSTRIAL AREA	14	239494	1473
NON-RESIDENTIAL	94	PALOTTI ROAD	BOQUINAR INDUSTRIAL AREA	15	239494	1473
NON-RESIDENTIAL	94	PALOTTI ROAD	BOQUINAR INDUSTRIAL AREA	16	239494	1473
NON-RESIDENTIAL	94	PALOTTI ROAD	BOQUINAR INDUSTRIAL AREA	17	239494	1473
NON-RESIDENTIAL	94	PALOTTI ROAD	BOQUINAR INDUSTRIAL AREA	18	239494	1473
NON-RESIDENTIAL	94	PALOTTI ROAD	BOQUINAR INDUSTRIAL AREA	19	239494	1473
NON-RESIDENTIAL	94	PALOTTI ROAD	BOQUINAR INDUSTRIAL AREA	20	239494	1473
NON-RESIDENTIAL	94	PALOTTI ROAD	BOQUINAR INDUSTRIAL AREA	21	239494	1473
NON-RESIDENTIAL	94	PALOTTI ROAD	BOQUINAR INDUSTRIAL AREA	22	239494	1473
NON-RESIDENTIAL	94	PALOTTI ROAD	BOQUINAR INDUSTRIAL AREA	23	239494	1473
NON-RESIDENTIAL	94	PALOTTI ROAD	BOQUINAR INDUSTRIAL AREA	24	239494	1473
NON-RESIDENTIAL	94	PALOTTI ROAD	BOQUINAR INDUSTRIAL AREA	25	239494	1473
NON-RESIDENTIAL	94	PALOTTI ROAD	BOQUINAR INDUSTRIAL AREA		239494	1473
NON-RESIDENTIAL	427	ROBERT SOBUKWE ROAD	BOQUINAR INDUSTRIAL AREA		239493	1472